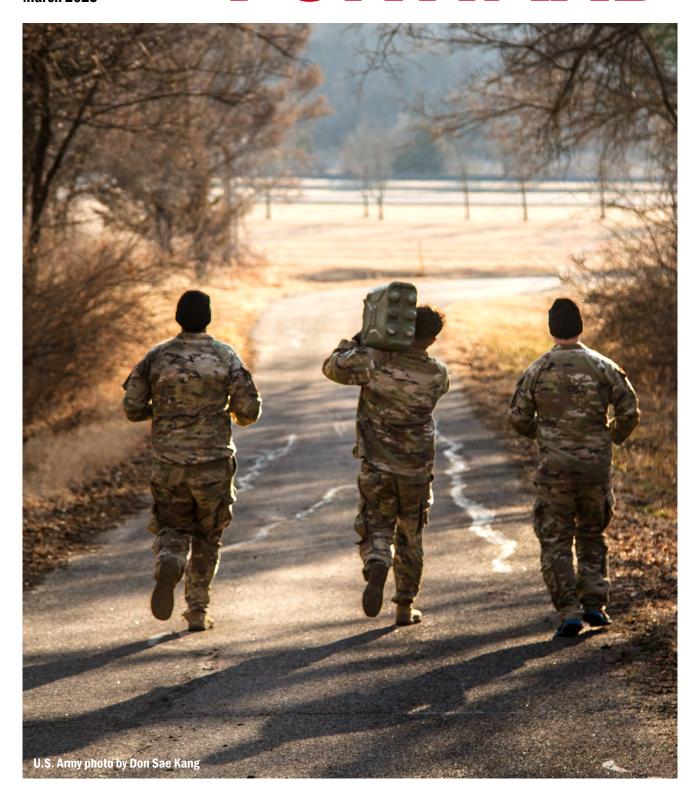
DANGER FORWARD

March 2023



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Danger 7 Sends

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Units Represented:















Dear Big Red One Soldiers, Families, and Friends,

As the Big Red One Team refocuses efforts from Europe to Fort Riley, we celebrate the Big Red One Year of the Noncommissioned Officer. The year-long campaign develops ownership in the NCO Corps, honors their accomplishments, and tells the NCO story to inspire future leaders.

A great way to recognize our Big Red One NCO's accomplishments is through the time-honored tradition of the NCO induction ceremony. This year we are holding Division NCO induction ceremonies to highlight and celebrate this important event in our Soldiers' lives. We are immensely proud of our Soldiers and leaders, and we will continue to communicate that to our Fort Riley and Flint Hills communities.

The origins of the U.S. Army noncommissioned officer dates to the Continental Army of 1775. Our March NCO induction ceremony showcased inductees receiving their official charge before passing thru the arch and raised sabres. The carefully executed program affirms their commitment to the professionalism of our Corps, as they join the "Backbone" of the Army.

On behalf of the 1st Infantry Division and Fort Riley Commanding General, Maj. Gen. Meyer, and myself, we want to congratulate the newest members of the 1ID NCO Corps. We also congratulate our families, as these accomplishments are shared. The Army journey is not an easy one, and that is why each victory must be given the celebration it deserves. Finally, we extend our deepest thanks to our families, civilians, and local community for all they do and continue to do to support the Big Red One.

DUTY FIRST!

CHRISTOPHER L. MULLINAX
Command Sergeant Major, US Army
Division Command Sergeant Major

Foreword





Members of the Woman's Army Corps pose by the tail guns fo a 401st BG B-17 at an 8th Air Force Base in England in January 1944. The Women's Army Corps (WAC) was the women's branch of the U.S. Army and was created to enable women to serve in noncombat positions. Never had women, except for nurses, served within the ranks of the U.S. Army. (Photo and caption courtesy of the Air Force Historical Support Division)

U.S. Army Soldiers assigned to the 1st Infantry Division pose in front of the Amelia Earhart Hanger Museum in Atchison, Kansas, March 7, 2023. Soldiers conducted an all-female flight flyover and visited the Amelia Earhart Museum to celebrate the achievements of women in aviation. (U.S. Army photo by Spc. Charles Leitner)



ATCHISON, Kansas – On their way back to Fort Riley, Kansas, flight crew 1-1 felt a shift in the wind, a change that caused their ground speed to increase and threatened mission failure. Nestled in the co-pilot's chair of an HH-60 Black Hawk helicopter, Chief Warrant Officer 2 Amy Hunnewell, an aviator assigned to 3rd Assault Helicopter Battalion, 1st Aviation Regiment, 1st Combat Aviation Brigade, 1st Infantry

Division, monitored flight controls and recalculated flight times as traffic echoed through communication channels.

At that moment, veteran Black Hawk pilot Chief Warrant Officer 4 Christy Gerow, an aviator assigned to 601st Aviation Support Battalion, 1st CAB, 1st Inf. Div., looked over to her co-pilot.



U.S. Army Sgt. First Class Ashley Jacobs, a Black Hawk crew chief assigned to the 3rd Assault Helicopter Battalion, 1st Aviation Regiment, 1st Combat Aviation Brigade, 1st Infantry Division, looks out over the flight line during a hot refueling in Toneka, Kansas, March 7, 2023.

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"Trust yourself," she said. "You're doing great."

Flying at 100 knots over the Flint Hills region provides an unfettered view of the plains surrounding Fort Riley, an expanse of tall grass prairies, cattle ranches, energy mills and watering holes.

"It's definitely a rush that you don't experience in an airplane," said Sgt. First Class Ashley Jacobs, a Black Hawk crew chief assigned to the 3rd AHB, 1st Avn. Regt., 1st CAB, 1st Inf. Div. "I've stayed hooked on it ever since my first flight in a heli."

Aviators assigned to the 1st Inf. Div. flew to Atchison, Kansas, the birthplace of Amelia Earhart, to tour the newly renovated Amelia Earhart Hanger Museum, to highlight the accomplishments of women serving in the U.S. Army and commemorate the 50th anniversary of women serving as rotary wing aviators in the military and the 16th Annual National Women's Week.

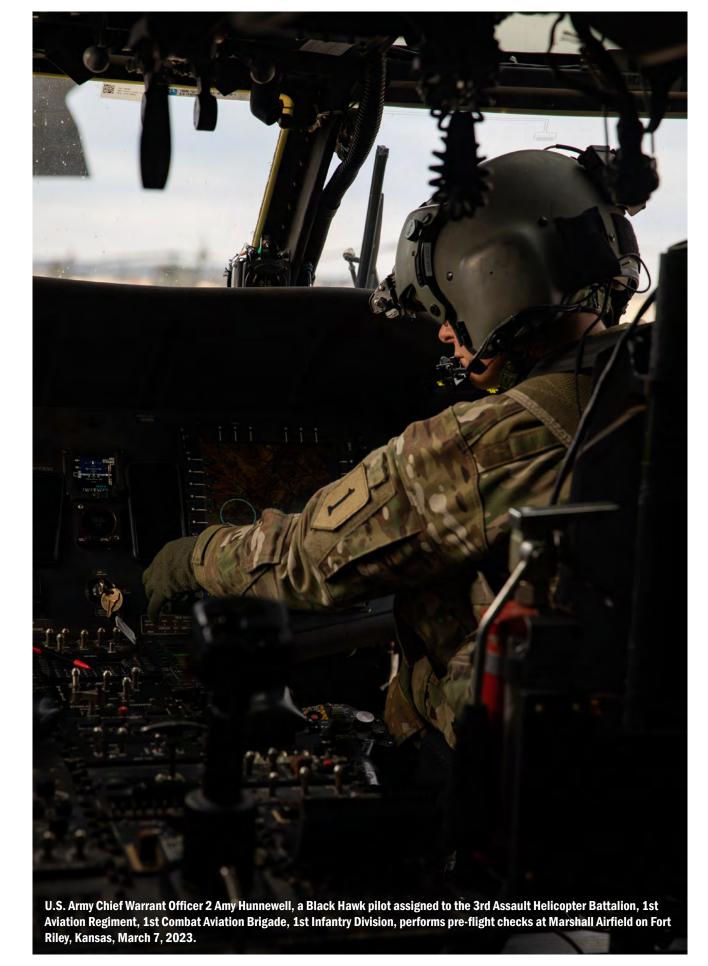
ABOVE

An HH-60 Black Hawk helicopter assigned to the 1st Combat Aviation Brigade, 1st Infantry Division, refuels at Topeka Regional Airport in Topeka, Kansas, March 7, 2023.

"Amelia Earhart is a cornerstone in history," said Hunnewell. "A forebear for aviation in general but also for every female aviator. You can't talk about women in aviation without talking about Amelia Earhart."

An early infatuation with the thrill of heights and carnival rides pushed Earhart toward her lifelong love of aviation. In just 39 years, only 17 of which were spent growing familiar to the feel of the pilot's chair, Earhart accomplished more than a handful of feats in aviation.

In the first two lines of her book, 20 Hrs. 40 Min, recounting her experience completing her historic flight across the Atlantic, Earhart writes; "There are two kinds of stones, as everyone knows, one of which rolls. Because I selected a father who was a railroad man it has been my fortune to roll."



U.S. Army Chief Warrant Officer Four Christy Gerow, a Black Hawk pilot assigned to the 601st Aviation Support Battalion, 1st Combat Aviation Brigade, 1st Infantry Division, speaks to a U.S. Navy Veteran during a visit to the Amelia Earhart Hanger Museum in Atchison, Kansas, March 7, 2023.

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"The adventures she was able to accomplish during the time period that she was born in is incredible," said Hunnewell

Earhart's impact on history was pivotal in propelling future generations into aviation. Because of her achievements, both Hunnewell and Jacobs grew up knowing that they could pursue a life in the skies.

In 1928 Earhart became the first woman to fly across the Atlantic, after which her many achievements in flight only continued to grow. In 1931 she became the first woman to fly and cross the United States in an autogyro, a precursor to modern day helicopters. The following year, she was the first woman to perform a solo flight

across the Atlantic, the first person to fly across the Atlantic twice and the first woman to perform a nonstop flight across the United States. In that same year, Earhart became the first woman to receive the Distinguished Flying Cross, an award given to individuals who show, "heroism or extraordinary achievement while participating in an aerial flight."

"The adventures she was able to accomplish during the time period that she was born in is incredible," said Hunnewell. "You see the echoes of women's rights and the development of women's equality starting from that era."

To honor Earhart's drive and thirst for adventure, Karen Seaberg, the president of the Atchison Amelia Earhart Foundation, gathered funds along with her late husband, Laidacker Seaberg, to construct the Amelia Earhart Hangar Museum. After Seaberg acquired one of the last remaining Lockheed 10-E aircraft, the same aircraft flown by Earhart during her penultimate flight, renovations on the museum began in 2018. Less the five years and \$17 million dollars later, the museum is



scheduled to open officially on April 14, 2023. Understanding the nuts and bolts of a time on target flight involves breaking down the process required in performing a mixed make and design series operation. Aviators of the 1st Inf. Div. flew in a formation of Blackhawk, Apache and Chinook helicopters under a mission-critical pretense that designated flight crews reach division head-quarters, their final destination, within a narrow 30-second window. Arriving too soon or too late would mean mission failure.

According to Hunnewell, many of the pilots had never flown a mission like this; so rehearsal and laborious planning were essential. The work the crews put in behind the scenes would set them up for an exact time on target.

"I hope that people see not just how incredible the day was, but also the significance of the ripples over time and over history, from where we've come to and where we will continue to go from what we accomplished today," said Hunnewell.

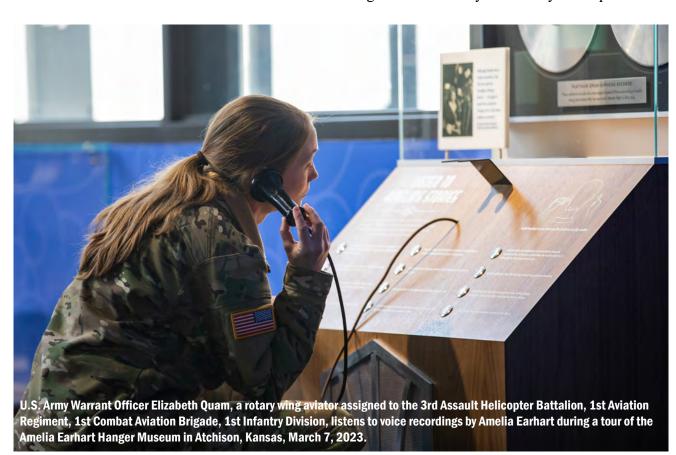
As Soldiers of the 1st Inf. Div. finished their

"I've stayed hooked on it ever since my first flight in a heli," said Jacobs

tour and prepared for takeoff the clock began to tick. While Seaberg stood flocked by dozens of onlookers, some of whom may become future pilots, the five birds rose in a flurry; seventy thousand tons rising from the grass light as feathers, buzzing and the ghost of Earhart somewhere smiling.

"We put it out as much as we could to get kids here," said Seaberg. "We took the whole daycare and brought them here."

Flights conducted by U.S. Army helicopter crews



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"I hope that people see not just how incredible the day was, but also the significance of the ripples over time and over history," said Hunnewell

often come with a unique set of mission guidelines. What seem like routine flights are loaded with particulars which allow for flight crews to receive realistic training in seemingly mundane environments.

The formation fell into the tailwind soon after they performed a scheduled landing in nearby Topeka to refuel. In the midst of re-calibrating their trajectory, 1-1 led the rest of the flight crews as the blades of their helicopters gripped the air, driving them towards their final fly-over destination.

Demonstrating their knack for maneuvering rotary wing aircraft, the helicopters swooped over division headquarters in a V formation with two seconds to spare, a textbook zero-zero time on target.

BELOW

A girl and her mother step through the side door of a CH-47 Chinook helicopter assigned to the 1st Combat Aviation Brigade, 1st Infantry Division, during a tour of the Amelia Earhart Hanger Museum at Atchison, Kansas, March 7, 2023.







Story and photos by Sgt. Alvin Conley

DENVER, Colo.-- Three U.S. Army mounted horse detachments participated in the 31st Annual Rocky Mountain Horse Expo in Denver, Colorado, Feb. 23-26, 2023.

For the first time in history, mounted color guard units from the 1st Infantry Division and Fort Riley, the 4th Infantry Division and Fort Carson, and the 11th Armored Cavalry Regiment and Fort Irwin, came together to

perform a joint cavalry tactics demonstration to showcase their skills and capabilities and to interact with the public.

"There's been a lot of cohesion between the teams," said U.S. Army Staff Sgt. Ethan Cizauskas, a trooper assigned to the 1st Inf. Div. Commanding General's Mounted Color Guard (CGMCG). "We're all like-minded individuals and have the same end goal. It's

U.S. Army Cpl. Sarah Aslup, a trooper assigned to the 11th Armored Cavalry Regiment and Fort Irwin, presents the 11th ACR colors during a mounted cavalry tactics demonstration at the Rocky Mountain Horse Expo in Denver, Colorado, Feb. 25, 2023.



great working with them, and I feel like jointmounted operations should be done more often."

The horse expo is one of Colorado's largest annual fundraisers, as it entertains and educates horse lovers from around the world of all breeds and disciplines.

The units' daily cavalry tactics demonstration consisted of saber cuts, mounted pistol target shooting, high jumps, best trooper competitions, and more.

"My favorite part is watching everyone shoot balloon targets with pistols," said U.S. Army 1st Lt. Madeline Miller, the commander of the Fort Carson Mounted Color Guard. "It's great to be able to put our hard work to the test and showcase it to the public. It has been a pleasure and an honor working with the other units and performing at the expo."

As each cavalry unit has its respective era they represent, expo attendees had the opportunity to

"It's great to be able to put our hard work to the test and show-case it to the public," said Miller

watch all units perform together, to speak with troopers directly, and to meet the steeds. "I think that this expo, and other events like this, are something that divisions with horse detachment color guards should put forethought into doing in the future," said U.S. Army Cpl. Sarah Aslup, a trooper assigned to the 11th Armored



RIGHT

U.S. Army 1st Lt. Madeline Miller, commander of the Fort Carson Mounted Color Guard, performs mounted horse jumps during a cavalry tactics demonstration Feb. 26, 2023, at the Rocky Mountain Horse Expo in Denver, Colorado.



"One of the main things we uphold in the Army is tradition," said Ciazauskas

Cavalry Regiment and Fort Irwin. "I cannot elaborate on how great the connections are that we've made with other units, civilians, organizations, and prior service members. This job is amazing, and I wouldn't trade it for anything in the world."

Each night the cavalry units closed the horse expo by conducting a joint National and division colors presentation. The presentation also honored past fallen cavalry Soldiers with a riderless horse.

"It helps the public understand why we do what

we do as cavalrymen," said Cizauskas. "One of the main things we uphold in the Army is tradition. It helps bring light to other areas of the Army that a lot of people don't know about, which is just as rewarding as it is important."

CGMCG public engagements like these are enduring efforts of the Big Red One in support of the 'Meet Your Army' campaign, an initiative to connect with the American public, educate community and business leaders, and inspire youth to serve.

1st Inf. Div. CGMCG troopers included Staff Sgt. Frank Haskell, Staff Sgt. Ethan Cizauskas, Spc. Teegan Myers and Spc. Sammi Wright. 4th Infantry Division Color Guard troopers included 1st Lt. Madeline Miller, Staff Sgt. Craig Ellis, Staff Sgt. Cole Rynders, Sgt. Vincent Aquino, Sgt. Kirk Peterson, Sgt. Ethan Isaacs, Sgt. Victoria Baker, Sgt. Ernesto Ruiz, Sgt. Justin Robinson, Cpl. Joshua Maldonado, Cpl. John Porter, Cpl. Nicole Wagoner, and Pfc. Lydia Hicks. 11th Armored Cavalry Detachment troopers included Capt. David Richards, Sgt. 1st Class Chris Stemple, Staff Sgt. Nathan Perkins, Cpl. Sarah Alsup, Cpl. Clarissa Falmad, Spc. Jakovan Sexton, Pfc. Jacob Christmas, and Pfc. Charles Stillwell.



LEF

U.S. Army Staff Sgt. Ethan Cizauskas, a trooper assigned to the 1st Infantry Division Commanding General's Mounted Color Guard, speaks to a U.S. Army recruiter about the duties of his job as a cavalryman, Feb. 24, 2023, at the Rocky Mountain Horse Expo in Denver, Colorado.

BELOW

U.S. Army Cavalrymen assigned to the 1st Infantry Division Commanding General's Mounted Color Guard, the 4th Infantry Division and Fort Carson Mounted Color Guard, and the 11th Armored Cavalry Regiment and Fort Irwin, present the National, U.S. Army and respective division colors during the Rocky Mountain Horse Expo in Denver, Colorado, Feb. 25. 2023.







"Our goal is to get the best results for our Soldiers," said U.S. Army Command Sgt. Maj. Naill Cooper, the command sergeant major for 2nd Battalion, 34th Armor Regiment, 1st ABCT, 1st Inf. Div. and an evaluator for the E3B graders. "The noncommissioned officers leading the lanes are providing mentorship and outstanding leadership that they swore to provide to those they are responsible for."

The majority of the evaluators and trainers for E3B were senior NCOs that previously earned a badge themselves. They were selected for their expertise, leadership and motivation to make sure

each candidate was as prepared as possible for the qualification.

The final week of E3B was dedicated to testing. The event kicked off with the Expert Physical Fitness Assessment as well as day and night land navigation. Approximately 30 percent of candidates failed to progress past day one of evaluations.

At the end of the week, after a 12-mile ruck march and rapid weapons disassembly and reassembly, 133 candidates had proven themselves experts in their craft. In total, 66 infantrymen, 59



"Every ounce of effort I had went into this qualification,"

Hicks said

Soldiers and 8 medical professionals earned their badges; less than 23 percent of the starting field.

U.S. Army Capt. Royce Woodard, an armor officer assigned to Headquarters and Headquarters Company, 1st Battalion, 16th Infantry Regiment, 1st ABCT, 1st Inf. Div., earned his Expert Soldier Badge and attributed the badge earners' success to the NCOs teaching and training during the event.

"From beginning to end, leadership within the lanes has been from noncommissioned officers," Woodard said. "That is what has made this as strong and successful as it is."

The final ceremony, held at Cavalry Parade Field, recognized the work, hours and dedication the candidates put into the near month of training and qualifying. The 19 "True Blue", 11 "Perfect Edge" and 3 "No Blood" candidates, those that passed every event on the first attempt, were individually recognized and awarded Army Commendation Medals by Brig. Gen. Niave F. Knell, the deputy commanding general-support of the 1st Infantry Division and Fort Riley. Select cadre



ABOVE

U.S. Army Staff Sgt. Joshua Alaniz, an M1 armor crew member assigned to the 3rd Battalion, 66th Armor Regiment, 1st Armored Brigade Combat Team, 1st Infantry Division, primes a training claymore during an "E3B" training and qualification at Fort Riley, Kansas, on Mar. 3, 2023. (U.S. Army photo by Spc. Charles Leitner)



were also awarded Army Commendation Medals for their dedication and leadership by Col. Brian E. McCarthy, the 1st ABCT commander.

"The key [to success] for me was visualization," said "No Blood" EFMB awardee Capt. Cara Adams, a dietician assigned to Underwood Army Community Hospital at Fort Leonard Wood, Missouri. "Visualize yourself doing it, get the reps in and use your peers to study and talk about your tasks."

The candidates that finished this year's event returned to their units after the award ceremonies and gave pep talks to Soldiers that are planning on participating in the next E3B.

"From beginning to end, leadership within the lanes has been from noncommissioned officers," woodard said

"Don't be afraid to ask for help," Adams said. "Use your peers, graders and leaders to help you get there."

Several candidates left the ceremony thanking the ABOVE noncommissioned officers that graded the tests and mentored them along the way.

"The NCOs came back out here to coach and train their teammates," Cooper said. "Being out here for the Soldiers going through it, they made

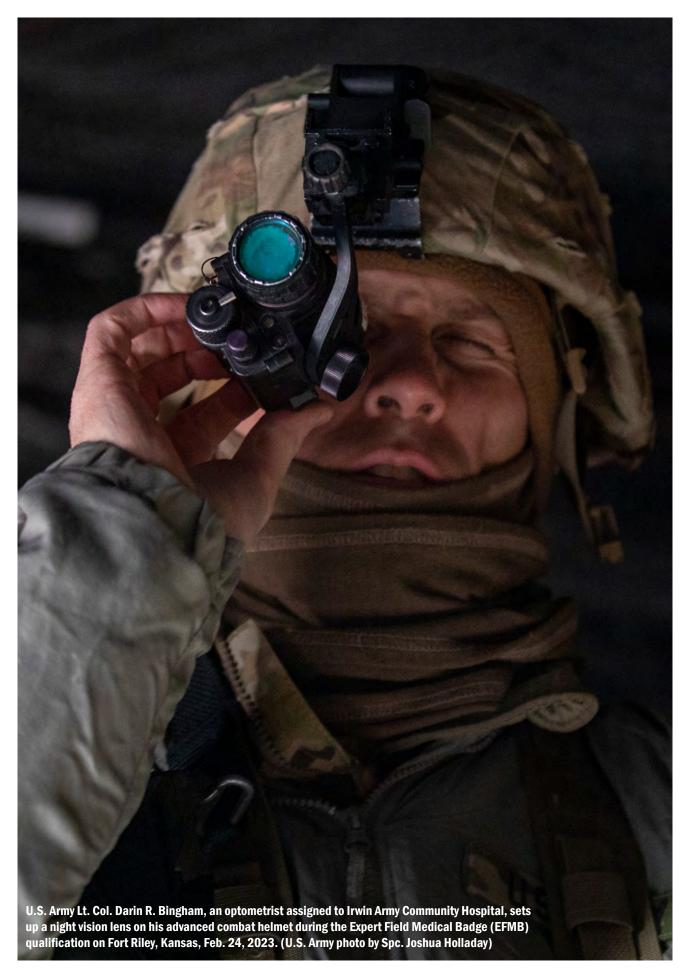
sure that we provided the best training and leadership possible."

The current 1st Inf. Div. NCO of the Quarter and now Expert Soldier, Sgt. 1st Class Morgan Hicks, a black hawk helicopter mechanic assigned to 601st Aviation Support Battalion, 1st Combat Aviation Brigade, 1st Inf. Div., reflected on everything that led her from training to earning her

"Every ounce of effort I had went into this qualification," Hicks said. "The absolute support from my chain of command and the training given by the lane NCOs was extremely impactful. Everyone wanted me to succeed."



U.S. Army Pfc. Tivaughn Smith, a cavalry scout assigned to 1st Battalion, 16th Infantry Regiment, 1st Armored Brigade Combat Team, 1st Infantry Division, throws a practice grenade during an "E3B" training and qualification at Fort Riley, Kansas, on Mar. 3, 2023. (U.S. Army photo by Spc. Charles Leitner)







701st Military Police Battalion, 14th Military Police Brigade, Fort Leonard Wood, Missouri, participated in the ceremony as the Drill Sergeant on duty. He set the table of the fallen Soldiers and led the Soldiers in drill and ceremony at the start of the ceremony and thru The Creed of the Noncommissioned Officer.

"Whether it's a small or big task doesn't matter," Espinosa said. "Be the team leader you wish you had and take care of people."

Four Soldiers took the stage to ask "The Soldiers request" from the newly inducted noncommissioned officers, asking for not just a boss but leaders that will provide guidance, mentorship, leadership, and tools required to complete the Army's mission.

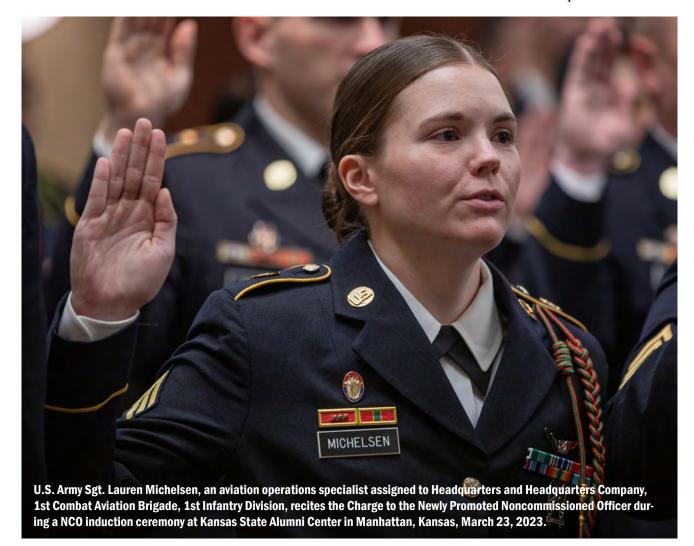
Before the newly commissioned NCOs could walk through the NCO arch, marking their offi-

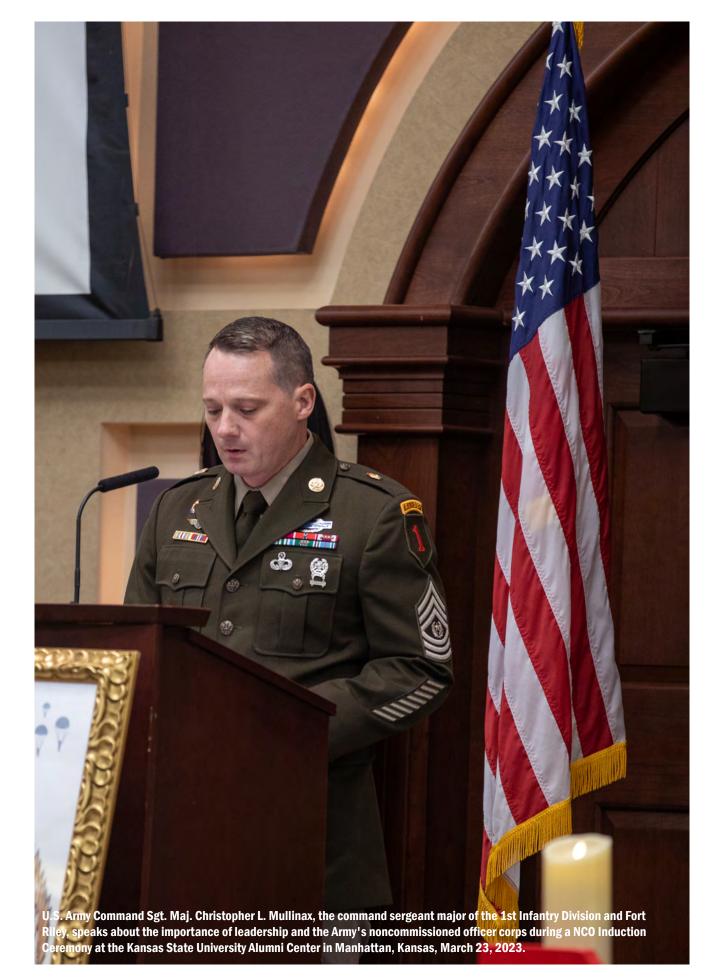
"With every decision you make, you must always be sincere,"

said Mullinax

cial initiation to the NCO Corps, Mullinax issued the NCO Charge. The newly inducted NCOs then raised their right hands and recited the words denoting their acceptance of the duties and responsibilities of the NCO. Then in unison, they recited the words of The Creed of the Noncommissioned Officer.

The NCO Creed not only represents the yardstick by which NCOs can measure themselves, but it is also a continuous reinforcement of the values of the noncommissioned officer corps.







PHANTOM 6

VISITS THE BIG RED ONE





FORT RILEY, Kan. - Lt. Gen. Sean C. Bernabe, the commanding general of III Armored Corps and Fort Hood, visited the 1st Infantry Division and Fort Riley on March 8, 2023, to tour the installation and observe the division's Expert Infantryman Badge, Expert Soldier Badge, and Expert Field Medical Badge (E3B) qualifications.

Maj. Gen. John V. Meyer III, the commanding general of the 1st Inf. Div. and Fort Riley, welcomed Bernabe for his first visit to Fort Riley as the III Armored Corps commanding general.

"Fort Riley is an icon to the Army," Bernabe said. "The timelessness of this base highlights the strength through tradition."

Bernabe and Meyer visited the Training Support Center, where they discussed readiness, modernization, and the training resources available to 1ID and Fort Riley units.

Bernabe continued his tour visiting with Soldiers participating in E3B testing.

"We want to maintain momentum,"

Shaiko said

"The Soldiers are very motivated," Bernabe said. "It is a great thing to see when everyone wants to push themselves."

Command Sgt. Maj. Christopher L. Shaiko, the 1st Armored Brigade Combat Team, 1st Inf. Div. command sergeant major, spoke on the work and effort 1st ABCT leaders put into organizing and hosting E3B and how it supports the brigade's long-term training plans.



ABOVE

U.S. Army Maj. Gen. John V. Meyer III (left), the commanding general of the 1st Infantry Division and Fort Riley, and Lt. Gen. Sean C. Bernabe (right), the commanding general of III Armored Corps and Fort Hood, talk about the status of the ongoing Expert Soldier Badge, Expert Infantry Badge, and Expert Field Medic Badge qualifications on Fort Riley, Kansas, March 8, 2023. Bernabe commended the noncommissioned officers involved, where he mentioned noncommissioned officers are the most valuable asset to the Army.

"We want to maintain momentum," Shaiko said. "We are not going to stop pushing training and development because E3B finished."

Bernabe and Meyer commended the senior noncommissioned officers on-site for their planning and successful execution of the E3B training and testing.

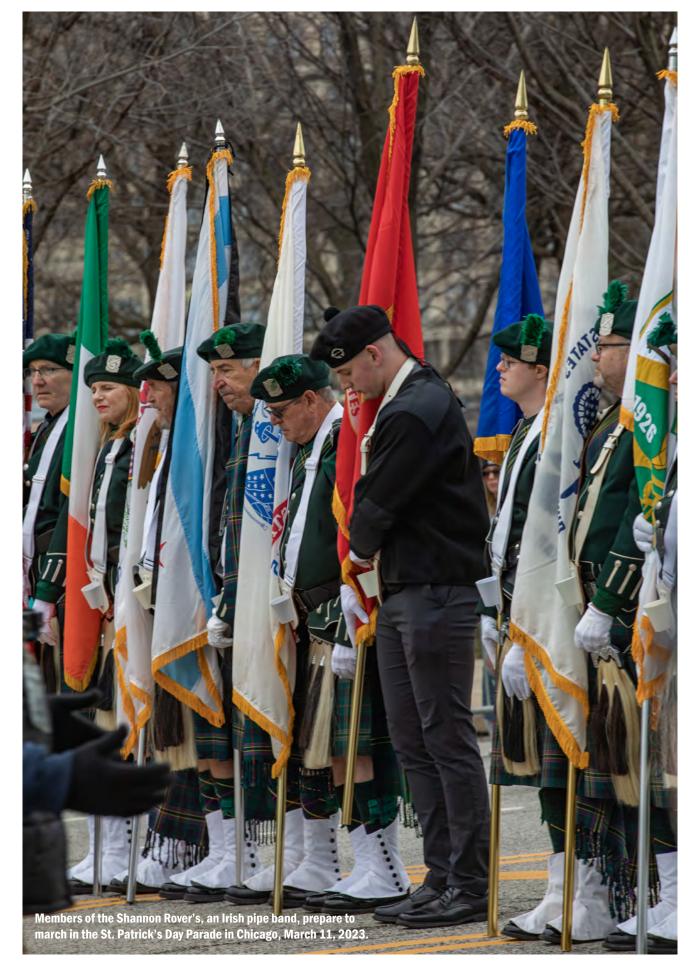
After visiting the E3B testing lanes, Bernabe concluded his visit with leader development confer-

ence calls with Big Red One brigade command teams and division leadership.

"This is truly a great place to be," Bernabe said.
"The development of every Soldier on the individual level serves as a great model for the vision of III [Armored] Corps."









"I was really surprised by the overall support we received from the local community,"

said Morgan

about Army life and offered advice to students who were interested in serving.

"We're out here to support the Meet Your Army initiative and assist recruiters with their mission while also being able to establish connections with the military and civilian populations in the area," said U.S. Army Staff Sgt. Austin Lee Burtch, a career counselor assigned to the 601st Aviation Support Battalion, 1st Combat

Aviation Brigade, 1st Inf. Div. "Specifically, to share my experience in the military with those young adults that are about to finish their education and hopefully make the decision to really jump start their futures."

Additionally, Soldiers of the 1st Inf. Div. Commanding General's Mounted Color Guard marched in Chicago's St. Patrick's Day Parade, visited the White Sox Baseball Stadium, toured the 1st Division Museum in Wheaton, Illinois, and attended a Blackhawks v. Bruins hockey game.

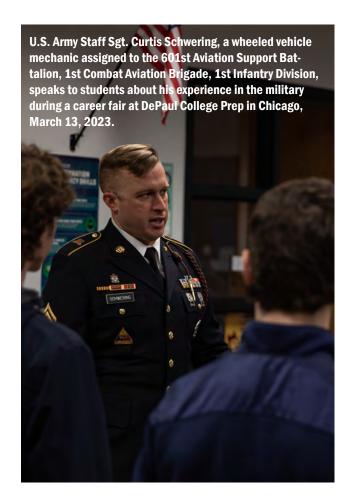
"I was really surprised by the overall support we received from the local community," said U.S. Army Staff Sgt. Corey Morgan, a career counselor assigned to Headquarters and Headquarters Company, 1st Combat Aviation Brigade, 1st Infantry Division, who was recognized at the hockey game alongside U.S. Army Reserve Maj. Jose M. Garcia, a medical logistics officer assigned to the 801st Combat Support Hospital, Fort Sheridan, Illinois. "It was a great experience. You could feel the crowd's

"We're out here to support the Meet Your Army initiative and assist recruiters with their mission," said Burtch

support in the air."

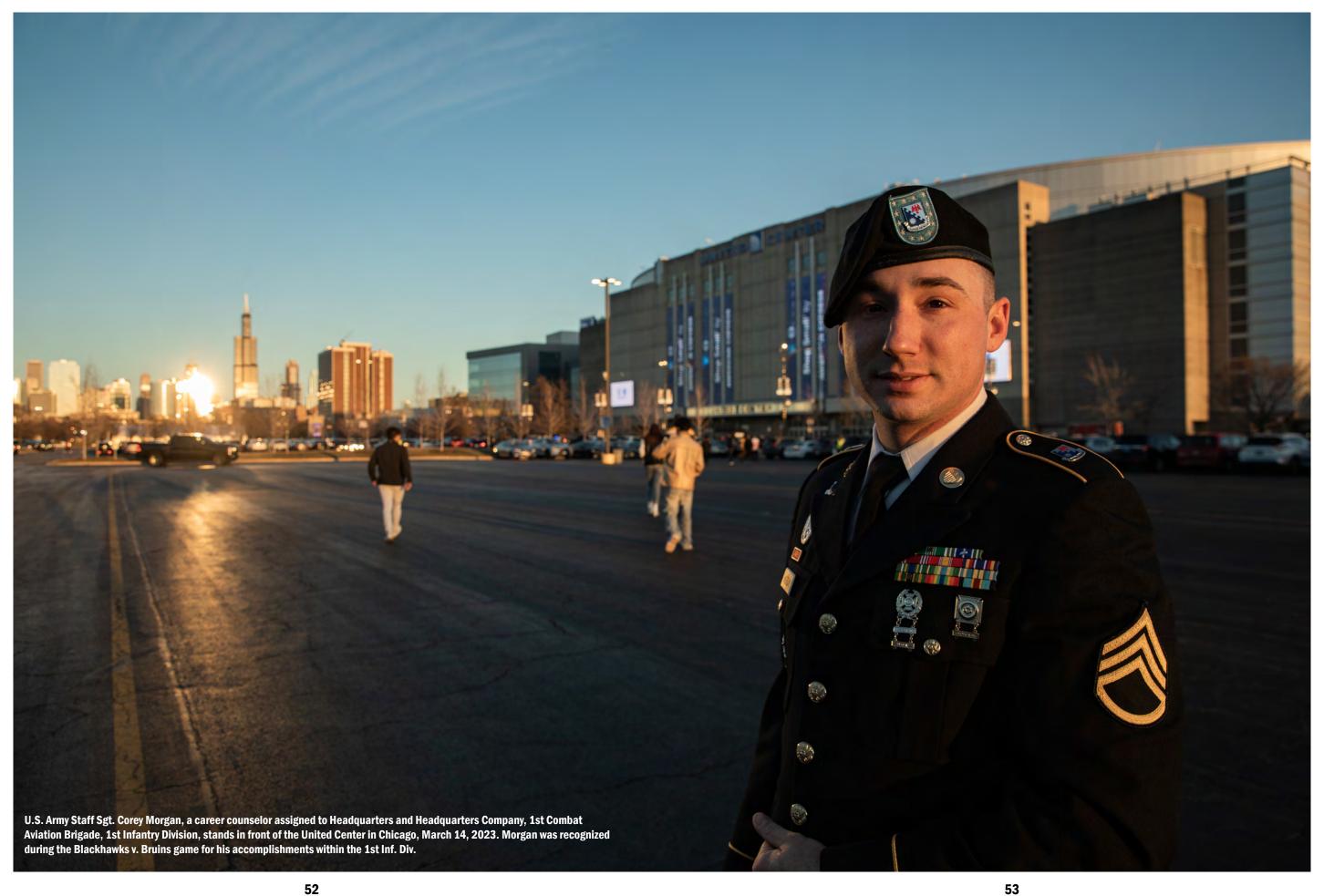
The Big Red One sent a group of noncommissioned officers to highlight their essential role in the U.S. military as the unit continues supporting recruitment efforts in the region.

"My first and foremost job as a noncommissioned officer is to be a leader for soldiers," said Burtch. "So that as I help Soldiers rise to take my spot, they are more prepared and more adept to overcome situations than when I came up as a staff sergeant."









Year of the NCO BOARD OUSTIONS of the month

- 1. What is a Fourragere?
- 2. What is a DA Form 638 used for?
- 3. What does "CBRNE" stand for?
- 4. Wht amount of time is required to mask with the M40 protective mask?
- 5. What is "MOPP"?
- 6. Bioglogical agents can be disseminated in what three forms?
- 7. What is Atropine used for?
- 8. How long should you apply firm pressure when using an auto injector?
- 9. After injecting, what should you do with the Auto-injector?
- 10. What are two types of gases the protective mask will NOT Protect against?
- 11. If you capture a prsioner, what are the five S's?
- 12. What information is required to be given by Article 5 of the Code of Conduct?
- 13. What is the main purpose of the Geneva Conventions?
- 14. What Army Regulation convers the Code of Conduct?
- 15. What is mean by the term "Drill"?
- 16. How many degrees is the head turne when the command "Eyes, Right," is given?
- 17. What are two types of Platoon formations?
- 18. What are the four rest positions at the halt?
- 19. How many steps should separate the Platoons when the Company is formed?
- 20. What is the length of a marching step and a half-step?

ANSWER KEY:

1. A rope-like device worn on the arm to signify award of certain Foreign decorations. 2. Recommending and requesting awards.

3. Chemical, Biological, Radiological, Nuclear and Explosive 4. Nine seconds, fiteen seconds with a hood. 5. Mission Oreiented Protective Posture 6. Aerosols, Liquid droplets and dry powder 7. A counter agent for G & V agents or nerve gas. 8. At least ten seconds. 9. Pin it on the left jacket flap of the person to prevent mistakes. 10. Ammonia vapors and carbon monoxide. 11. Search, Silence, Segregate, Speed and Safeguard 12. Name, Ranke, Service Number and Date of Birth 13. It provides rules that prisoners of war must be treated humanely. 14. AR 350-30 15. Movement by which a Unit or Individuals are moved in an orderly manner from one formation to another or one place to another. 16. Forty-Five Degrees 17. Column formation and line formation. 18. Parade one formation to another or one place to another. 16. Forty-Five Degrees 17. Column formation and line formation. 18. Parade rest, Stand at ease, At east and Rest 19. Five Steps 20. A marching step is 30 inches and a half-step is 15 inches.

















No one is more professional than I. I am a noncommissioned officer, a leader of Soldiers. As a noncommissioned officer, I realize that I am a member of a time honored corps, which is known as "The Backbone of the Army". I am proud of the Corps of noncommissioned officers and will at all times conduct myself so as to bring credit upon the Corps, the military service and my country regardless of the situation in which I find myself. I will not use my grade or position to attain pleasure, profit, or personal safety.

Competence is my watchword. My two basic responsibilities will always be uppermost in my mind—accomplishment of my mission and the welfare of my Soldiers. I will strive to remain technically and tactically proficient. I am aware of my role as a noncommissioned officer. I will fulfill my responsibilities inherent in that role. All Soldiers are entitled to outstanding leadership; I will provide that leadership. I know my Soldiers and I will always place their needs above my own. I will communicate consistently with my Soldiers and never leave them uninformed. I will be fair and impartial when recommending both rewards and punishment.

Officers of my unit will have maximum time to accomplish their duties; they will not have to accomplish mine. I will earn their respect and confidence as well as that of my Soldiers. I will be loyal to those with whom I serve; seniors, peers, and subordinates alike. I will exercise initiative by taking appropriate action in the absence of orders. I will not compromise my integrity, nor my moral courage. I will not forget, nor will I allow my comrades to forget that we are professionals, noncommissioned officers, leaders!

1STINIANTRY DIVISION